

**AVALON MUNICIPAL HOSPITAL BOARD OF TRUSTEES' MEETING
TUESDAY, JUNE 21, 2016 – 5:30 P.M.
CITY COUNCIL CHAMBERS
410 AVALON CANYON ROAD
A G E N D A**

In compliance with the Americans with Disability Act, if you need special assistance to participate in this meeting, please contact Denise Radde, City Clerk (310) 510-0220. Notification 48 hours prior to the meeting will enable the City to make reasonable arrangements to ensure accessibility to this meeting. (28 CFR 35. 102-35.104 ADA Title II). All public records relating to an agenda item on this agenda are available for the public inspection at the time the records are distributed to all, or a majority of all, members of the Board of Trustees. Such records shall be available at City Hall located at 410 Avalon Canyon Rd.

CALL TO ORDER / ROLL CALL / ANNOUNCEMENTS / WRITTEN COMMUNICATIONS

PRESENTATION - None

ORAL COMMUNICATION

The Board of Trustees will accept comments from the public at this time. No action will be taken on non-agenda items at this meeting. Speakers should limit comments to three (3) minutes each.

CONSENT CALENDAR

1. Board of Trustee's Actions
Although the live recording of the meetings is the official record, Board actions are also prepared by the City Clerk.
Recommended Action
Approve the April 19, 2016 Hospital Board of Trustees Actions.

2. Chief Executive Officer's Board Report and Chief Financial Officer's Report
Attached for the Avalon Medical Development Corporation (AMDC) Board of Trustees' review:
 - The CEO's Board Report for April, 2016.
 - The CFO's March, 2016.Recommended Action
Receive and file the reports.

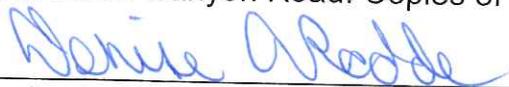
GENERAL BUSINESS - None

CHAIR'S REPORT / MEMBER REPORT

ADJOURN

NOTICE OF POSTING

I, Denise Radde, declare that the Hospital Board of Trustees Agenda for June 21, 2016 was posted on Friday, June 17, 2016, on the City's website www.cityofavalon.com, and at City Hall, 410 Avalon Canyon Road. Copies of agendas and staff reports are available at City Hall.



Denise A. Radde, City Clerk / Chief Administrative Officer

AVALON MUNICIPAL HOSPITAL BOARD OF TRUSTEES

MEETING DATE: June 21, 2016

AGENDA ITEM: 1

ORIGINATING DEPT: Administration

CITY MANAGER: RR

PREPARED BY: Denise Radde, City Clerk

SUBJECT: Avalon Municipal Hospital Board of Trustees Actions

RECOMMENDED ACTION(S): Approve the April 19, 2016 Avalon Municipal Hospital Board of Trustees Actions.

REPORT SUMMARY: Although the live recording of the meeting is considered to be the official record, actions of the meeting are prepared for the Board's approval.

FISCAL IMPACTS: N/A

GOAL ALIGNMENT: Not aligned.

CONSEQUENCES OF NOT FOLLOWING RECOMMENDED ACTION(S): N/A

FOLLOW UP ACTION(S): File the actions.

ADVERTISING, NOTICING AND PUBLIC CONTACT:

This item was properly listed on the posted agenda pursuant to the Brown Act.

ATTACHMENTS: Avalon Municipal Hospital Board of Trustees Actions.

**AVALON MUNICIPAL HOSPITAL BOARD OF TRUSTEE'S MEETING
TUESDAY, APRIL 19, 2016
ACTIONS**

CALL TO ORDER at 7:50 p.m.

ROLL CALL-Present: Chairman Oley Olsen, Trustees Anni Marshall, Cinde Cassidy, Richard Hernandez, and Joe Sampson.

ORAL COMMUNICATION - None

CONSENT CALENDAR

There were two items on the Consent Calendar. Motion to approve Item 1 by Trustee Cassidy, seconded by Trustee Sampson. (All Ayes)

1. Board of Trustee's Actions
Approved the February 16 2016 Hospital Board of Trustees Actions.

Pulled Item:

2. Chief Executive Officer's Board Report and Chief Financial Officer's Report
Received and filed the following reports:
 - The CEO's Board Reports for February 2016 and March 2016.
 - The CFO's Financial Statements for January 2016 and February 2016

GENERAL BUSINESS - None

ADJOURNED at 7:54 p.m.

I, Denise Radde, City Clerk of the City of Avalon, do hereby certify that the DVD videotape of the City Council Meeting, Hospital Board of Trustee's Meeting, on April 19, 2016, is the official record of that Meeting and is on file and maintained in City Hall.



Denise A. Radde, City Clerk/Interim City Manager

AVALON MUNICIPAL HOSPITAL BOARD OF TRUSTEES

MEETING DATE: June 21, 2016

AGENDA ITEM: 2

ORIGINATING DEPT: Administration.

CITY MANAGER: RR

PREPARED BY: Denise Radde, City Clerk

SUBJECT: CEO's Board Report and CFO's Monthly Financial Statement

RECOMMENDED ACTION(S): Receive and file the reports.

REPORT SUMMARY: Attached is a copy of the CEO Board Report to the Board of Directors for April, 2016; and CFO's Financial Statement for March, 2016.

FISCAL IMPACTS: N/A

CONSEQUENCES OF NOT FOLLOWING RECOMMENDED ACTION(S): N/A

GOAL ALIGNMENT: Not aligned.

FOLLOW UP ACTION(S): File the actions.

ADVERTISING, NOTICING AND PUBLIC CONTACT: This item was properly listed on the posted agenda pursuant to the Brown Act.

ATTACHMENTS: CEO's report to the AMDC Board of Directors and the CFO's Financial Statement.

Monthly CEO Report
April 2016

Immediate Operational and Financial Improvements

- The cost report review was conducted. We will be having a conference call with the reviewer within the next few weeks to better understand his recommendations.
- Within the Chief Financial Officer's report is our analysis of the three proposals that CIMC received. It is our recommendation to have BDO USA, LLP or WIPLFLI conduct the audit. We sent out requests for proposal to firms that provide audit services to Critical Access Hospitals as accounting principles for contractual allowances are unique.
- Over the past month, we have been gathering information on other prospective electronic health records (EHR) that would be a fit for our hospital and clinic. There are many EHRs that are Ambulatory (clinic) only, but there are few that offer both Ambulatory and Acute Inpatient software. After discussions with clinicians and staff, it has been decided that having both the clinic and hospital on the same software platform is in the best interest of our patients. AthenaHealth, eClinicalWorks, Cerner CommunityWorks and AllScripts all have Ambulatory and Acute Care Inpatient Software and are ranked at the top in the country of EHRs. AthenaHealth presented a few weeks ago and highly impressed the physicians and staff with their software. Attached is a financial analysis of the draft proposals from the different vendors we are researching. We will be traveling to do an onsite review of a hospital utilizing the software. In addition, I will be traveling to AthenaHealth headquarter to begin initial negotiations.

Cultural

- We conducted a half day retreat with the management team of CIMC on March 29th. The purpose of the meeting was to collaborate with the CIMC management team to further develop our vision for the future and operating plan for fiscal year 2017. On the back of the CEO report you will see their thoughts on CIMC's strengths, weaknesses, opportunities and threats.

Quality Care

- CIMC's Plan of Correction was accepted by the Department of Health Services. The Department of Health Services has communicated with CIMC that we are in compliance with the regulatory agency. The sanctions have been lifted.
- We have signed up to participate in a national quality improvement grant. The National Rural Accountable Care Consortium is a non-profit organization that supports rural healthcare transformation. It was formed by rural health providers to avoid being left behind as healthcare reform occurs with the Affordable Care Act. The grant is used to assist rural health systems in preparing for value-based payments.

Physician Alignment

- We have been working with the physicians from UC Irvine in the Emergency Department. They have been a great addition to CIMC with covering the Emergency Department with Board Certified physicians. The physicians and CIMC have entered into contractual negotiations to provide Board Certified coverage of the Emergency Department on a permanent basis.
- We have received a letter from Jagdeep S. Garwal, MD to inform CIMC that he will be terminating our Psychiatric Services agreement for Catalina Island Tele-Psychiatry effective 04/01/2015. We are currently recruiting a new psychiatrist to replace Dr. Garwal and the services he provided.

We have started conversations with another psychiatric physician to begin providing services in Avalon. It is our desire to begin to have a provider that provides onsite services on a monthly basis.

- The Emergency Department physicians have requested we purchase a portable ultrasound machine. The machine is a standard of care with many emergency physicians and would help them in the diagnosis of patients here on the island. The foundation supports the purchase of the equipment. We have selected the equipment to be purchased. We will be placing a purchase order soon.
- CIMC has made a proposal to a family practice physician to provide care in the Rural Health Clinic. This contract is structured differently than previous contracts with other physicians. Under a new model of care, the physician will be providing full-time primary care in the Rural Health Clinic without a rotation in the Emergency Department.

Patient Satisfaction

- We have spent considerable time with Avatar to better understand their product. In addition, we have evaluated the services that Press Ganey provides to improve our patient experience. They are less expensive and superior in the information they provide. The current Avatar contract is a three year contract. We are going to be buying out of the contract as Avatar will not release CIMC.

Growth Initiatives

- We are in the final phases of a contractual agreement with the VA to allow more VA patients to utilize services at CIMC. Under the agreement, VA patients would use telemedicine equipment at CIMC to access specialists over town.
- In order to increase the access at CIMC for patients we need to complete the recruitment of a primary care provider in our clinic.

Out of Office

- 2016 Hospital Association of Southern California
Santa Barbara, CA
April 13th - April 15th
- Athena Health Executive Tour & networking Event
Watertown, MA
April 27th - April 29th



P.O. Box 1563
100 Falls Canyon Rd
Avalon, CA 90704

(310) 510-0700
Appointments (310) 510-0096
CatalinaIslandMedicalCenter.org

Michael Ponce
AMDC, Chair
PO Box 1159
Avalon, CA 90704

Dear Mr. Ponce,

To remain relevant in today's dynamic and increasingly competitive healthcare marketplace, the leadership of Catalina Island Medical Center (CIMC) is seeking to establish a clear vision of the future, to generate a strategic plan and facility master plan to achieve that vision. CIMC has invited Stroudwater and Associates a nationally renowned critical access hospital consultant to provide advice and guidance engaging stakeholders in thinking differently and creatively about the future. Through forming a mutual and shared assessment of the future and a set of strategies for meeting the community needs, tested by financial forecasts that are grounded in rural hospital and clinic operations, CIMC will be positioned optimally and sustainably for the future.

CIMC is committed to developing a hospital, clinic and wellness services that are needed in the community. These strategies will be driven by the needs of the year round population but will also seek to leverage the resources of CIMC to supplement care volumes with outreach to second home owners and short term tourist population. The development of this strategy requires grounding the discussion in data, such as market needs assessment, that allows stakeholders to begin planning with a shared understanding of the following.

1. The service area populations' health needs and care demands
2. Catalina Island Medical Center's current market capture
3. The changing healthcare landscape at both the federal and state levels
4. Contracting and reimbursement opportunities and trends
5. The ability to provide, recruit and retain appropriate and competent caregivers
6. Technology trends and opportunities
7. Facility replacement options or renewal
8. Current and potential future economic impact on the community of Avalon

While no long-term planning exercise can guarantee perfect optics of the future, your expertise will strengthen the scenario development and decision making process. **We are requesting your participation in the long-term development of healthcare and wellness on Catalina**

Island. We will begin our initial meeting on May 24th at the Metropole conference room at 8:30am. The meeting should end by 2:00pm. Your opinions are important to us as quality healthcare will have a long-term impact on Catalina Island. Please let us know if you have the ability to attend the meeting by emailing or calling Debbie Phelps at:

Work: 310-510-5127

Email: dphelps@cimedicalcenter.org

We look forward to seeing you on the 24th to help build a healthier Catalina Island.

Sincerely,

Jason Paret
Chief Executive Officer
Catalina Island Medical Center.

Catalina Island Medical Center
Narrative Analysis of the Month Ending March 2016

Summary

March resulted in a Net Loss of \$157,107 due to gross revenues being under budget by 12% and less than March 2015 by 6% (\$73,565) and total expenses being over budget by 16% and over March 2015 by 17% (\$115,948). The decrease in gross revenues was due to emergency room revenue being under budget by 26% and down 20% from March 2015.

Revenues

March Gross Patient Revenues were \$1,164,047, which was 6% lower than March 2015. Inpatient gross revenue decreased by 16% (\$41,349) from March 2015. Outpatient Gross Revenues increased by 41%. (\$90,420) from March 2015. Emergency Room revenue was below budget by 26% (\$183,632) due to visits being below budget by 19%(33 visits) and below prior year by 16%(28 visits). Clinic Revenue was more than prior year by 1% (\$2,031) even though there was a 15% increase in visits. Other Revenues for March were \$63,412 which included the City tax payment and rebates.

Contractuals

There was an increase in contractual allowances and adjustments to 51.6% of total monthly revenues. This is a 23% increase from contractual allowances and adjustments as a percentage of revenues of 41.8% in March 2015. This is primarily due to taking a more conservative approach in this area and the new cost report methodology.

Operating Expenses

Total Operating expenses were up to \$784,683 in March, a 17% increase from March 2015. Employee Salaries were higher by 7% over March 2015, mostly due to a 2% raise effective January 1, 2016 that was applied retroactively in March. Also, in prior year the CNO salary was in consulting fees as opposed to payroll expense. Physician fees were higher by 56% due to using locums in 2016. Nursing registry was higher by \$24,695 and Purchased Services Other were higher by 23% and included IT expenses of \$32,476, primarily for CPSI and Evolve Partners, and Patient accounting expenses of \$31,988. Other expenses were over prior year by 43% and included Physical therapy expenses of \$21,973 for contracted physical therapists, which helped to generate gross revenues in PT of \$135,000 in March. There was also recruiting expenses of \$6,081. Total Operating expenses year to date of \$6,476,974 were 11.4% (\$661,169) higher than prior year-to-date.

Non-operating Revenues and Expenses

CIMC had interest income of \$617 in March. There were no donations in March 2016.

Assets & Liabilities

Total cash decreased by \$325,420 from February. CIMC repaid CMS \$145,000 in March for the prior year cost report settlement. During the month, \$34,996 was spent on construction and capital purchases. Long-Term Debt remained constant.

Forecast for March 2016

Gross Revenues are higher compared to April 2015 due to having 14 swing bed days through April 16th compared to only 8 acute days in April 2015. Also, Emergency room visits have increased this month with 103 through April 16th compared to only 134 in all of April 2015. Expenses are higher than prior year due mostly to using more locums and registry.

Catalina Island Medical Center
Statement Of Operations with Key Indicators
March 2016

Current Month

Actual	2016		2016 Bud		Prior Year		% Var
	Budget	Actual	Var	% Var	Actual	Var	
216,076	271,878	257,426	(55,802)	-20.5%	(41,350)	-16.1%	
309,047	261,090	218,627	47,958	18.4%	90,420	41.4%	
499,989	683,621	624,655	(183,662)	-26.9%	(124,666)	-20.0%	
138,935	120,354	136,905	18,581	15.4%	2,030	1.5%	
1,164,047	1,336,943	1,237,613	(172,996)	-12.9%	(73,566)	-5.9%	
57,766	115,000	131,860	(57,234)	-49.8%	(74,094)	-66.2%	
525,377	580,755	332,814	(55,378)	-9.5%	192,563	57.9%	
14,329	18,129	17,279	(3,800)	-21.0%	(2,950)	-17.1%	
3,029	24,583	36,069	(21,554)	-87.7%	(33,040)	-91.6%	
600,501	738,487	518,023	(137,966)	-18.7%	82,479	15.9%	
563,546	598,476	719,590	(34,930)	-5.8%	(156,044)	-21.7%	
38,200	41,687	25,000	(3,467)	-8.3%	13,200	52.8%	
25,213	19,583	15,335	5,629	28.7%	9,878	64.4%	
626,959	659,726	759,925	(32,767)	-5.0%	(132,966)	-17.5%	

Year to Date

Current Yr Actual	2016 Budget	Prior Year		2016 Bud		Prior Year	
		Actual	Var	% Var	Actual	Var	% Var
2,153,118	2,446,902	2,134,096	(293,784)	-12.0%	19,022	0.9%	
2,476,180	2,349,811	2,003,068	126,368	5.4%	473,111	23.6%	
5,766,930	5,624,333	5,455,807	142,596	2.5%	311,122	5.7%	
1,068,465	1,083,186	1,134,515	(14,721)	-1.4%	(66,050)	-5.8%	
11,464,693	11,504,232	10,727,487	(39,540)	-0.3%	737,206	6.9%	
752,337	1,035,000	1,352,019	(282,663)	-27.3%	(599,682)	-44.4%	
5,170,272	5,031,794	3,757,875	138,478	2.8%	1,412,397	37.6%	
99,609	163,160	99,852	(63,550)	-38.9%	(243)	-0.2%	
137,627	221,250	201,318	(83,623)	-37.8%	(63,691)	-31.6%	
6,159,846	6,471,204	5,411,065	(291,358)	-4.5%	748,781	13.8%	
5,304,847	5,053,029	5,316,422	251,818	5.0%	(11,575)	-0.2%	
428,860	375,000	510,380	53,860	14.4%	(81,520)	-16.0%	
159,804	176,250	153,738	(16,446)	-9.3%	6,066	3.9%	
5,893,511	5,604,279	5,980,540	289,232	5.2%	(87,029)	-1.5%	

OPERATING REVENUE

Inpatient Revenue	2,134,096	(293,784)	-12.0%	19,022	0.9%
Outpatient Revenue	2,003,068	126,368	5.4%	473,111	23.6%
ER Revenue	5,455,807	142,596	2.5%	311,122	5.7%
Clinic Revenue	1,134,515	(14,721)	-1.4%	(66,050)	-5.8%
Gross Patient Revenue	11,504,232	(39,540)	-0.3%	737,206	6.9%

ALLOWANCES & DEDUCTIONS

Provision for Bad Debts	1,352,019	(282,663)	-27.3%	(599,682)	-44.4%
Contractual Allowance	3,757,875	138,478	2.8%	1,412,397	37.6%
Charity	99,852	(63,550)	-38.9%	(243)	-0.2%
Admin and Other	201,318	(83,623)	-37.8%	(63,691)	-31.6%
Total Allowances	5,411,065	(291,358)	-4.5%	748,781	13.8%

NET PATIENT REVENUE

NET PATIENT REVENUE	5,316,422	251,818	5.0%	(11,575)	-0.2%
Sales Tax Revenue	375,000	53,860	14.4%	(81,520)	-16.0%
Other Operating Revenue	176,250	(16,446)	-9.3%	6,066	3.9%
NET OPERATING REVENUE	5,604,279	289,232	5.2%	(87,029)	-1.5%

OPERATING EXPENSES

Salaries	2,483,485	2,350,577	(73,553)	-3.0%	206,461	8.8%
Employee Benefits	516,411	450,414	9,745	1.9%	55,998	12.4%
Employee Housing	57,000	122,327	(69,954)	-122.7%	4,626	3.8%
Professional Fees	36,000	80,145	(69,742)	-193.7%	25,597	31.9%
Professional Fees-Legal/Audit	257,145	394,875	(5,507)	-2.1%	(132,223)	-33.5%
Professional Fees-Phys	648,800	588,750	90,050	-16.1%	65,482	11.2%
Supplies - Food	54,129	57,193	56,644	5.4%	(2,515)	-4.4%
Supplies - General	236,803	202,409	199,127	-17.0%	37,676	18.9%
Supplies - Pharmacy	64,653	83,803	19,150	22.9%	(20,459)	-24.0%
Repairs and Maintenance	119,702	127,436	142,737	7.734	6.1%	-16.1%
Purchased Services-Other	699,392	479,544	533,996	-45.8%	165,396	31.0%
Equipment Lease	13,818	10,647	(3,171)	-29.8%	(554)	-3.9%
Utilities	73,848	70,974	(6,913)	-10.3%	2,875	4.1%
Insurance	69,330	77,064	65,104	10.0%	4,227	6.5%
Taxes	16,196	19,911	7,734	18.7%	(5,668)	-25.9%
Interest	3,339	9,177	6,039	64.4%	(5,898)	-63.6%
Telephone	8,728	10,334	9,755	15.5%	(1,027)	-10.5%
Dues and Subscriptions	12,556	11,344	15,449	-10.7%	(2,894)	-18.7%
Travel/Training	15,235	21,000	5,765	27.5%	(1,798)	-10.6%
Other expenses	571,430	206,898	266,764	-176.2%	304,666	114.2%
Depreciation	310,241	330,502	326,063	6.1%	(15,822)	-4.9%
Total Operating Expenses	6,476,994	5,815,826	(854,062)	-15.2%	661,169	11.4%
NET INCOME (LOSS) FROM OPERATIONS	(583,484)	(18,654)	(564,829)	-3027.9%	(748,198)	-454.2%

NON-OPERATING REV & EXP

Foundation	56,250	10,000	(56,250)	-100.0%	(10,000)	-100.0%
Auxiliary	50	22,500	25,000	-99.8%	(24,950)	-99.8%
Contributions	507,233	48,750	572,325	940.5%	(45,092)	-11.4%
Grants	45,576	93,750	158,605	-51.4%	(113,029)	-71.3%
Other Non-Op Rev&Exp	2,992	584	367	14.0%	2,408	412.3%
Subtotal non operating revenue & expenses	555,851	223,875	766,514	0.0%	(210,666)	-27.5%
NET INCOME (LOSS)	(27,631)	205,223	931,229	(232,853)	(958,861)	-103.0%

Catalina Island Medical Center
 Income Statement by Month - Month Trend
 March
 2016

Monthly

	Mar-15	Apr-15	May-15	Jun-15	Jul-15	Aug-15	Sep-15	Oct-15	Nov-15	Dec-15	Jan-16	Feb-16	Mar-16
OPERATING REVENUE													
Inpatient Revenue	257,426	241,168	193,187	320,625	336,228	261,911	342,240	157,048	167,171	274,620	204,163	193,661	216,076
Outpatient Revenue	218,627	265,324	278,502	218,035	247,193	238,960	350,040	311,767	197,207	273,210	236,450	312,305	309,047
ER Revenue	624,655	586,593	572,102	819,307	969,385	851,081	738,712	684,897	568,308	392,279	478,821	563,458	499,989
Clinic Revenue	136,905	139,713	117,020	131,027	122,625	130,929	117,327	118,841	92,259	107,087	119,496	120,966	138,935
Gross Patient Revenue	1,237,613	1,232,798	1,160,811	1,488,994	1,695,431	1,482,881	1,548,319	1,272,554	1,024,945	1,047,196	1,038,929	1,190,390	1,164,047
ALLOWANCES & DEDUCTIONS													
Provision for Bad Debts	131,860	96,214	97,273	104,004	102,802	119,506	88,983	82,648	95,455	54,059	70,871	80,247	57,766
Contractual Allowance	332,814	490,803	421,571	728,049	911,589	641,682	706,059	597,836	381,537	454,784	479,661	471,747	525,377
Charity	17,279	29,677	31,849	12,364	12,468	21,389	15,871	11,658	9,087	2,414	11,241	1,142	14,329
Admin and Other	36,069	64,063	42,610	102,633	37,595	23,927	24,863	9,929	11,628	3,092	10,568	12,998	3,029
Total Allowances	518,023	680,776	593,303	947,050	1,064,454	806,504	835,775	702,071	497,716	514,349	572,341	566,134	600,501
NET PATIENT REVENUE	719,590	552,022	567,508	541,944	630,977	676,377	712,544	570,482	527,229	532,847	466,588	624,256	563,546
Sales Tax Revenue	25,000	20,000	39,319	30,400	40,481	43,600	58,100	82,732	41,000	57,600	31,047	36,100	38,200
Other Operating Revenue	15,335	25,331	29,414	3,760	16,791	10,522	5,897	16,518	36,006	22,973	15,391	10,494	25,213
NET OPERATING REVENUE	759,925	597,353	636,241	576,104	688,249	730,500	776,541	669,733	604,235	613,420	513,025	670,850	626,959
OPERATING EXPENSES													
Salaries	285,326	261,169	277,558	292,034	287,809	287,296	282,111	292,241	279,922	293,847	305,025	244,874	283,912
Employee Benefits	56,037	71,755	66,430	74,353	74,266	61,008	52,129	52,597	56,850	57,191	27,177	53,516	71,676
Employee Housing	13,925	10,635	12,275	12,258	10,635	14,498	12,760	14,971	14,475	12,102	21,648	11,167	14,697
Professional Fees	3,795	5,935	1,531	1,350	-	2,353	7,270	10,760	13,134	16,820	16,820	16,268	28,490
Professional Fees-Legal/Audit	40,155	34,926	43,462	56,542	37,155	25,646	33,479	29,451	29,332	24,667	31,789	32,080	19,053
Professional Fees-Phys	61,736	76,185	74,032	55,289	72,474	62,844	61,542	67,506	66,653	47,424	94,310	79,441	96,606
Supplies - Food	6,316	6,240	4,254	7,610	6,521	5,560	6,676	3,963	7,010	6,710	5,271	6,042	6,376
Supplies - General	20,473	22,999	19,891	16,594	17,515	41,447	24,237	14,398	23,036	26,042	28,329	35,858	25,939
Supplies - Pharmacy	6,449	9,349	5,202	9,463	14,801	6,562	11,146	8,353	6,734	5,752	1,228	6,473	3,805
Repairs and Maintenance	15,145	5,642	20,701	10,385	3,259	26,896	10,645	8,676	19,697	5,425	22,053	1,644	21,408
Purchased Services-Other	70,295	52,838	56,048	42,701	48,701	85,577	97,804	89,527	94,566	65,400	65,047	66,153	86,615
Equipment Lease	1,183	1,183	4,033	1,241	1,183	1,183	1,377	-	1,183	1,183	2,857	3,536	1,316
Utilities	7,528	4,943	8,319	9,269	9,231	9,957	9,755	7,647	8,487	6,287	8,313	5,783	8,389
Insurance	7,458	7,458	7,458	7,458	7,790	7,790	8,442	8,442	8,442	8,442	5,769	5,769	8,442
Taxes	2,486	1,989	3,550	2,403	2,479	2,005	1,247	1,272	2,342	1,285	1,561	906	3,101
Interest	3,873	1,125	1,089	1,125	1,089	1,125	1,125	-	2,342	1,285	1,561	-	-
Telephone	1,275	1,241	1,081	1,504	2,095	193	2,535	84	1,340	1,084	1,094	74	230
Dues and Subscriptions	813	813	1,573	813	813	1,022	813	2,879	1,273	1,003	3,425	475	853
Travel/Training	3,192	7,306	1,980	2,163	4,260	1,104	734	395	794	228	682	3,733	3,305
Other expenses	48,427	35,292	65,606	66,638	40,720	75,943	70,533	96,244	61,766	51,984	51,561	59,259	63,410
Depreciation	35,850	35,806	35,806	35,472	34,237	34,037	34,037	34,037	34,037	33,977	34,421	34,421	37,059
Total Operating Expenses	691,738	654,831	711,878	708,646	676,831	754,048	730,396	743,436	731,057	660,690	728,381	667,473	784,683
NON-OPERATING REV & EXP													
Foundation	10,000	1,555	0	55,000	0	0	0	0	0	0	0	0	0
Auxiliary	0	0	0	0	0	0	50	0	0	0	0	0	0
Contributions	0	3,725	20	0	0	0	0	0	30,500	0	8,908	467,826	0
Grants	45,890	3,574	7,959	3,620	4,457	1,000	7,941	20,701	4,006	3,094	1,428	2,951	0
Other Non-Op Rev&Exp	210	204	177	130	165	276	362	332	280	0	358	602	617
Subtotal non operating revenue & expenses	56,100	9,068	8,156	59,750	4,621	1,276	8,353	21,033	34,786	3,094	10,694	471,378	617
NET INCOME (LOSS)	124,287	(48,420)	(67,482)	(73,792)	16,039	(25,272)	54,497	(52,670)	(92,085)	(44,177)	(204,661)	474,755	(157,107)

Monthly

Catalina Island Medical Center
 Statistics and Ratios by Month
 March 2016

STATS and RATIOS

Admits - Med/Surg	-	-	-	1	-	-	-	1	1	-	-	-	1
Admits - SNF	-	-	-	-	1	-	-	-	-	-	-	-	-
Admits - Swing Bed	3	2	1	1	1	1	1	1	1	1	1	1	1
Total Hospital Admits	3	2	1	2	1	1	1	1	2	1	1	1	1
Days - Med/Surg	5	3	-	4	7	-	-	10	6	4	-	-	1
Days - SNF	124	136	155	125	124	153	156	171	155	186	196	186	186
Days - Swing Bed	25	5	-	46	66	41	29	-	14	7	-	-	-
Total Hospital Bed Days	154	144	155	175	197	194	185	181	175	197	196	187	187
ADC	5	5	5	6	6	7	6	6	6	6	6	6	6
Billed Patient Units	171	134	154	208	229	223	180	175	136	127	128	159	143
Emergency room visits	796	789	1,050	985	939	676	743	613	668	487	721	749	760
Labs Billed	429	443	412	477	468	455	392	381	291	345	362	437	494
Clinic Visits	124	109	101	133	144	133	143	100	97	100	112	84	127
Billable Radiology	610	710	520	690	555	392	1,276	809	530	633	516	583	592
Physical Therapy	2,130	2,185	2,237	2,493	2,335	1,879	2,734	2,078	1,722	1,692	1,839	2,012	2,116

12